

A meeting of the McAlester Regional Health Center Authority was held at 4:00 PM, on Wednesday December 04, 2019 at McAlester Regional Health Center in the Administration Board Room. Public notice, setting forth there on the day, time and place for this regular meeting had been delivered to the office of the City Clerk at 02:15 PM on Tuesday December, 03, 2019.

TRUSTEES PRESENT:

Susan Kanard ~ Brent Grilliot ~ Weldon Smith, Chairman ~ Marti Fields ~ Mary Shannon ~ Evans McBride (arrived at 4:06 PM) ~ James Bland ~ Mark Sehgal, MD, Kevin Priddle

TRUSTEES ABSENT: None**HOSPITAL STAFF:**

David Keith, Sonya Stone, Recording Secretary, Jim Fraser, Tim Cathey, M.D., Shawn Howard, Whitney Hull, Heather Eddy, Darryl Linnington

OTHER ATTENDEES:

Karen Rieger, Legal Counsel (via Conference phone), Pete Stasiak

CALL TO ORDER:

Chairman Smith called the meeting to order at 4:00 PM. He opened the floor to Ms. Lucy Muller who reported MRHC was the recipient of an award from The Oklahoman for Top Workplace.

Public Comment: None**Consent Agenda:**

1. MRHCA Board of Trustees minutes for November 06, 2019
2. MRHC Contract Log for November 2019
3. Credentialing & Privileging List as follows:

Provisional Appointments for one year:

1. Jonathan Rohloff, DO ~ Provisional ~ Hospitalist Family Medicine/Emergency Medicine/Critical Care
2. Brandon Guthery, DO ~ Provisional ~ Pathology
3. Glenn Reynolds, MD ~ Provisional ~ Interventional Cardiology
4. Vanessa Meuniot, DO ~ Provisional ~ Family Medicine
5. Rachel Piston, APRN-CNP ~ Provisional under the supervision of Dr. Robert Postlewait, MD ~ Nurse Practitioner Hospitalist
6. Amber Henson, APRN-FNP ~ Provisional under the supervision of Dr. Gerald Rana, DO ~ Nurse Practitioner Urgent Care
7. Lisa Hargis, APRN-FNP ~ Provisional under the supervision of Dr. Vanessa Meuniot, DO ~ Nurse Practitioner Urgent Care.
8. Gregory McKinnis, MD ~ Provisional ~ Telemedicine, Sleep Lab
9. Amish Patel, DO ~ Provisional ~ Emergency Medicine
10. Michelle Bates, DO ~ Provisional ~ Emergency Medicine
11. Bilal Piracha, MD ~ Provisional ~ Emergency Medicine
12. Jamin Brown, DO ~ Provisional ~ Emergency Medicine
13. Wanda Choate, APRN NP-C ~ Provisional under the supervision of Dr. Dennis Staggs, DO ~ Nurse Practitioner Urgent Care
14. Emory Hilton, DPM ~ Provisional ~ Podiatry
15. Rebecca Massey, DO ~ Provisional ~ Emergency Medicine
16. John Tompkins MD ~ Provisional ~ Orthopedics

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17. Gary Augter, DO ~ Provisional ~ Dermatology

Advancement from Provisional Status for one year:

1. Jacob Krajicek, DO ~ Active Staff ~ Emergency Medicine
2. Jennifer Thomas, DO ~ Active Staff ~ Hospitalist-Internal Medicine
3. Luke Schumacher, PAC ~ Affiliate Staff under the supervision of Lawrence Page, DO
4. John Sims, CRNA ~ Affiliate Staff ~ Nurse Anesthesia
5. Sammie Stone, APRN-CNP ~ Affiliate Staff under the supervision of Dr. Misty Branam, DO ~ Nurse Practitioner

6. Will Goodrich, DO ~ Affiliate Staff ~ Emergency Medicine
7. Kendra Muncrief, DO ~ Affiliate Staff ~ Emergency Medicine
8. Kate Petrilla, DO ~ Affiliate Staff ~ Emergency Medicine
9. Andrew Phillips, DO ~ Affiliate Staff ~ Emergency Medicine
10. Donald Simmons, DO ~ Affiliate Staff ~ Emergency Medicine-Locums.

Voluntary Resignations:

1. Dolores Contreras-Urby, MD ~ Hospitalist ~ 09/08/2019 ~ 1099 Locums
2. Stephen Cox, MD ~ Emergency Department ~ 09/26/2019 ~ Locums.
3. Michael Ogle, DO ~ Emergency Medicine ~ 10/25/2019 ~ Premier
4. Brianna Roepke, DO ~ Emergency Medicine ~ 11/09/2019 ~ Premier
5. Melissa Evans-Brave ~ Emergency Medicine ~ 11/09/19 ~ Premier
6. Revathi Belur, MD ~ Hospitalist ~ 09/08/2019 ~ 1099 Locums
7. Agnel Raparathi, MD ~ Hospitalist ~ 09/08/2019 ~ 1099 Locums

A Motion was made (Priddle) and seconded (Shannon) to approve the consent agenda items one (01), two (2) and three (3) of the consent agenda as presented. The vote was taken as follows: Aye: Kevin Priddle, Mary Shannon, Mark Sehgal, MD, Evans McBride, Susan Kanard, Marti Fields, Brent Grilliot and Weldon Smith. Nay: None. Absent: None. Abstain: None. Chairman Smith declared the motion carried.

Vision Philanthropy Group (VPG) Update: Ms. Susan Holt and Bob Wilkens of VPG provided an overview of a Campaign Feasibility Study and Plan to expand the Cancer Center. She stated the overview includes answers to the following questions: What do we want to accomplish? What are the big problems we are solving? Can this project be a model for other rural hospitals? She added VPG reached their conclusions by internal and external assessments, strategic recommendations and a detailed action plan. Ms. Holt shared the findings of the Feasibility Study and strategic recommendations. She discussed the Foundation infrastructure and offered suggestions to build the Leadership. Ms. Holt shared the established working goals and described how the gift table pipeline will work. She stated the project will be a five year effort with the first year in readiness building and the last four years in relationship building.

Strategic Discussion & Presentation:

1. Accountable Care Organization and Comprehensive Primary Care Plus (CPC+) Update: Ms. Whitney Hull provided a presentation regarding the ACO and CPC+. She described an ACO as a group of hospitals/providers who come together voluntarily to focus on coordinated Care and Chronic Care Management. The group also focuses management of patient resources and Medicare shared savings. Ms. Hull described the CPC+ as a National advanced primary care medical home model that is a voluntary CMS program. CPC+ partnerships give practices

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additional financial resources to improve quality and care efficiency. The Care delivery design ensures practices have the infrastructure to deliver better care, resulting in a healthier patient population. She reported both ACO and CPC+ programs see primary care as the cornerstone in healthcare delivery utilizing cost and quality reporting as part of measured performance. Both look to advance electronic health record technology and promote interoperability. In addition beneficiaries remain free to select the practitioners and services of their choice. Some features unique to each program include the CPC+ has prospective payments from multiple payers, intended to financially support practices to expand services to better meet patient needs. Payments are subject to be repaid if quality/cost benchmarks not met. The ACO's are paid in arrears of shared savings earned and those participating in downside risk may end up owing CMS a portion of expenses exceeding the benchmark. Ms. Hull shared the status of MRHC efforts to grow the programs. She reported plans moving forward are to grow the chronic care management program, continue to work an annual wellness visit program and integrate behavioral health into the primary care settings. Additional efforts include improving hierarchical condition coding; improve physician engagement and strategically establishing ACO partners. Ms. Hull concluded by sharing plans to engage providers.

CEO Report: Mr. David Keith reported the hospital had a visit from six members of the Governor's Cabinet on November 14, 2019. MRHC Staff and physicians had the opportunity to convey the critical mission the hospital plays for the people of McAlester and Southeast Oklahoma. The Governor's Cabinet shared how impressed they were with the facility and pleased so many of our physician staff attended. Mr. Keith reported State Question 802 meets signature requirements and will go to a vote of the people. The Governor's counter plan for Medicaid Expansion may be a "block grant". He reported MRHC has until January 1, 2021 to meet the Trump administration's new price transparency guidelines. He stated Ascension & Google's recent partnership met scrutiny by the Federal Trade Commission due to HIPPA concerns. MRHC is evaluating any impact as a result of MRHC's relationship with St. Johns. Mr. Keith reported MRHC may deny services (other than for emergencies) to patrons with Humana insurance. Humana administrative requirements are too burdensome. MRHC is pursuing Kidz Choice as its strategic location for Dr. Eckstein, Pediatrician. Southeast Imaging in Eufaula Urgent Care is undergoing an operational review due to financial performance. He reported the Million Building rental offerings will be pushed out to interested businesses this coming January. Mr. Shawn Howard added there is an opportunity to get tax credits for the historical Million Building. Mr. Keith stated Ms. Kim Hall, the new Foundation Director, set sights on increased employee engagement and giving. And in closing the Human Recourse's Education Department has a new tool for educational offerings. A calendar of opportunities will be unveiled this January.

Chief of Staff Report: Dr. Kenneth Miller reported he will be retiring from the Warren Clinic at the end of December 2019. His tenure as Chief of Staff is uncertain following his retirement. Dr. Miller stated he is always available by phone to assist the hospital.

Board QI Report: Ms. Susan Kanard opened the floor to Ms. Whitney Hull who provided an overview of the recent Board QI meeting held on November 26, 2019. Ms. Hull stated the primary topic of discussion was to finalize the MRHC Quality Plan.

1. **Quality Plan Update:** Ms. Whitney Hull provided an overview of the updated MRHC Quality Plan. Changes were made to update the plan including services, internal audits and responsible parties, organizational goals and necessary regulatory additions. Ms. Hull also reported updates were made to the membership composition of the Quality Oversight Committee to meet

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regulatory requirements. Ms. Hull stated the plan review is for informational purposes only and approval by the Board is not required.

Strategic Planning Committee: Mr. Kevin Priddle reported the Strategic Planning Committee met last week to review and make final recommendations to the revised MRHC Strategic Plan. He stated the MRHC Board of Trustees Retreat will take place next week December 12, 2019 at 8:00 AM. Ms. Maureen Swan, a guest speaker will provide an educational presentation at noon, open to community leaders and MRHC leadership.

Finance Committee Report:

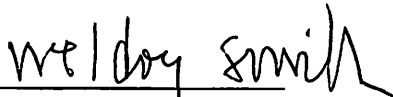
- 1. Consideration and approval of October 2019 Financial Reports:** Mr. Jim Fraser reported for the month ending October 2019, McAlester Regional Health Center reported a net operating loss of \$247k, as compared to a budgeted net operating income of \$139k and the prior year net operating income of \$205k. From an EBIDA (earnings before interest, depreciation and amortization) standpoint, MRHC reported a positive of \$190k, compared with a budgeted income EBIDA of \$589k and a prior year income EBIDA of \$665k. Volumes were mixed; total discharges are up 376 from 367 in the prior year, outpatient registrations are up 7,178 from 6,929 in the prior year, emergency department visits are up 2194 from 1,698 in the prior year, total surgeries are up 291 from 270 in the prior year. Unrestricted cash balances have remained consistent to 119.9 days from 119.9 days from the prior year. Labor management resulted in paid FTEs running 710; this is up 25 FTEs from prior year. A discussion occurred regarding the collection processes for the hospital and McAlester Medical Services LLC (MMS) clinics and issues with reimbursement. Discussion also occurred regarding the status of Belfair of McAlester. Mr. Evans McBride expressed his concerns with the current financial status of the MMS Clinics and the energy around recruitment. He stated MMS is showing a loss that exceeds what the hospital can cover and the cash position is beginning to decline. Mr. McBride stated this issue was discussed in the Finance Committee and he challenged the Finance Department to figure out how to build tolerances throughout all the clinics by June 30, 2020 or he will not sign off on any further financial reports. He stated from an oversight standpoint he has issues with approving finances that are showing a loss without anything to support it. He recommended that Accounting determine the tolerance, the support and can the hospital cover the loss. Mr. Keith stated the hospital will not recruit for primary care until the finances improve. He directed Mr. Shawn Howard and Mr. Chris Plunkett to develop a model, logistics, analytics and tolerance for Clinics. A Motion was made (McBride) and seconded (Sehgal) to approve the October 2019 Financial report as presented. The vote was taken as follows: Aye: Evans McBride, Mark Sehgal, MD, James Bland, Brent Grilliot, Susan Kanard, Kevin Priddle, Marti Fields, Mary Shannon and Weldon Smith. Nay: None. Absent: None. Abstain: None. Chairperson Smith declared the motion carried.
- 2. Consideration and approval of CER for an MRI/Ultrasound (US) Purchase:** Dr. Tim Cathey presented a CER for an MRI/Ultrasound Purchase for the Downtown Imaging building. He reported this request is part of the MRHC Strategic Plan to move primary care to the Downtown area. The proposed Siemens Magnetom Verio/1-QUP7Q8 MRI replaces the current 10 + year old MRI that is not being utilized by Physicians due to poor image quality and Hitachi will only cover maintenance through July 2020. The Downtown Imaging building does not currently have an Ultrasound. The cost for the Siemens Magnetom Verio/1-QUP7Q8 MRI and the Siemens Somatom Perspective Eco 128 Slice/1-QURLVA Ultrasound is

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\$1,153,776.00. Dr. Cathey stated an initiative to implement retail pricing will be possible with the new equipment located at the downtown building. A **Motion** was made (Priddle) and seconded (Grilliot) to approve the purchase of the Siemens Magnetom Verio/1-QUP7Q8 MRI and Siemens Somatom Perspective Eco 128 Slice/1-QURLVA Ultrasound at a cost of \$1,153,776.00 as presented. The vote was taken as follows: Aye: Kevin Priddle, Brent Grilliot, Mary Shannon, Mark Sehgal, MD, Marti Fields, Evans McBride, Susan Kanard, James Bland and Weldon Smith. Nay: None. Absent: None. Abstain: None. Chairman Smith declared the **motion** carried.

New Business: None

Adjournment: A **Motion** was made (Kanard) and seconded (Shannon) to adjourn at 5:50 PM. The vote was taken as follows: Aye: Susan Kanard, Mary Shannon, Brent Grilliot, James Bland, Mark Sehgal, MD, Kevin Priddle, Marti Fields, Evans McBride and Weldon Smith. Nay: None. Absent: None. Abstain: None. Chairperson Smith declared the **motion** carried.



Weldon Smith ~ Chairperson
/sds



Mary Shannon ~ Secretary